

Department of the Treasury

# Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public. Information about Form 990 and its instructions is at www.irs.gov/form990.



No

Inter	nal Reve	enue Service	Information about	Form 990 and its instructions	is at www.ii	s.gov/form990.	Inspection
Α	For th	e 2016 calend	lar year, or tax year beginning		d ending	_	
В	Check if applicab	C Name o	f organization			D Employer identifi	ication number
		GOODWI	LL OF WESTERN AND				
	Addre	Je NORTHE	ERN CONNECTICUT, INC.				
	Name chang	e Doing b	usiness as			06-066	2111
	Initial return	Number	r and street (or P.O. box if mail is not	delivered to street address)	Room/suite	E Telephone numbe	er
	Final		CEAN TERRACE				8-6511
	termir ated	City or t	own, state or province, country, a	nd ZIP or foreign postal code		G Gross receipts \$	50,354,119.
	Amen	DKIDGI	SPORT, CT 06605			H(a) Is this a group r	eturn
	Applic tion pendi	F Name a	nd address of principal officer:VIC	CKIE L. VOLPANO		for subordinates	s? Yes 🗵 No
-		165 OCE.	AN TERRACE, BRIDGEPORT, C			H(b) Are all subordinates i	ncluded? Yes No
		empt status: L		)◀ (insert no.) 4947(a)(1)	) or 🔛 527	If "No," attach a	list. (see instructions)
			ODWILLWCT.ORG			H(c) Group exemption	n number 🕨
	the second s		x Corporation Trust	Association Other	L Year	of formation: 1951	A State of legal domicile: CT
Pa	art I	Summary					
e			be the organization's mission or me	-		5 PEOPLE WITH	
ane			ES, ECONOMIC DISADVANTAGES				
/err			x 🕨 📖 if the organization dis				ssets.
Go			ting members of the governing bo				15
š	4	Number of Inc	lependent voting members of the	governing body (Part VI, line 1b)			15
Activities & Governance	5	Total number	of individuals employed in calenda	ar year 2016 (Part V, line 2a)		5	2156
tivi	6	Total number	of volunteers (estimate if necessar	γ)	•••••		308
Ac	h	Not uprolated	d business revenue from Part VIII,				0.
	0	Net unrelated	business taxable income from For	m 990-1, line 34	<u></u>		0.
	8	Contributions	and grants (Part VIII, line 1h)			Prior Year 9,064,287.	Current Year 9,866,643.
nue	9	Program servi	( <b>D</b>			39,317,466.	40,415,223.
Revenue			come (Part VIII, column (A), lines 3	4  and  7d		83,587.	40,415,223. 72,253.
Å	11	Other revenue	Part VIII, column (A), lines 5, 6d,	(4, and 70)		0.	12,255.
			- add lines 8 through 11 (must equ			48,465,340.	50,354,119.
			nilar amounts paid (Part IX, colum			10,103,340.	0.
			to or for members (Part IX, column			0.	0.
S	15	Salaries, other	compensation, employee benefit	s (Part IX, column (A), lines 5-10)		30,722,665.	32,234,103.
Expenses	16a	Professional fu	undraising fees (Part IX, column (A	). line 11e)		0.	0.
cpe	b	Total fundraisi	ng expenses (Part IX, column (D),	line 25) <b>•</b> 60	,667.		And and and an
ш			es (Part IX, column (A), lines 11a-1			15,813,725.	17,091,617.
	18	Total expense	s. Add lines 13-17 (must equal Par	t IX, column (A), line 25)		46,536,390.	49,325,720.
-	10		expenses. Subtract line 18 from lir			1,928,950.	1,028,399.
Net Assets or Fund Balances					Be	ginning of Current Year	End of Year
sets	20	Total assets (F	Part X, line 16)			58,122,484.	58,105,909.
at As	21	Total liabilities	(Part X, line 26)			4,118,998.	2,961,446.
Nul	22		fund balances. Subtract line 21 fro	om line 20		54,003,486.	55,144,463.
		Signature					
			declare that I have examined this return				/ knowledge and belief, it is
true,	correct	t, and complete.	Declaration of preparer (other than off	ippr) is based on all information of w	hich preparer	has any knowledge.	
	-7	Cignotiuro	Totas C. Ta			3.8.	17
Sigr		, .	of officer			Date	
Her	e		L. VOLPANO, CEO				
		/		1-		into	
Dela		Print/Type prep		Preparer's signature		ate Check	PTIN
Paid	H	LORI M. BUD		LORI M. BUDNICK	05	5/08/17 self-employe	
Prep	H	Firm's name	BLUM, SHAPIRO & COMPANY			Firm's EIN	06-1009205
Use	Uniy	riilli s address	▶ 29 S. MAIN STREET, P.O.	BUX 2/2000			

-ari			111 P
	t III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III		
	Briefly describe the organization's mission:		
	GOODWILL OF WESTERN AND NORTHERN CONNECTICUT SERVES PEOPLE WITH		
	DISABILITIES, ECONOMIC DISADVANTAGES, AND OTHER BARRIERS TO EMPLOYMENT		
	OUR MISSION IS TO HELP PEOPLE ACHIEVE INDEPENDENCE AND		
	SELF-SUFFICIENCY THROUGH JOB TRAINING AND (CONTINUED ON SCHEDULE O)		
	Did the organization undertake any significant program services during the year which were not lister		
	prior Form 990 or 990-EZ?		Yes 🛛
	If "Yes," describe these new services on Schedule O.		
3	Did the organization cease conducting, or make significant changes in how it conducts, any program	n services?	Yes 🛙
	If "Yes," describe these changes on Schedule O.		
1	Describe the organization's program service accomplishments for each of its three largest program s	ervices, as measured	by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocati	ions to others, the tot	al expenses, and
	revenue, if any, for each program service reported.		
1a	(Code:) (Expenses \$24,418,746. including grants of \$	) (Revenue \$	28,498,4
	PROGRAM TITLE: DONATED GOODS RETAIL SERVICES		
	PROGRAM DESCRIPTION: GOODWILL'S DONATED GOODS RETAIL SERVICES PROVIDE A		
	SOURCE OF INCOME TO PROMOTE THE ORGANIZATION'S CHARITABLE MISSION.		
•	ACTIVITIES AT 19 STORES, 19 ATTENDED DONATION STATIONS AND THE		
-	TRANSPORTATION AND SECONDARY MARKET HUB INCLUDE: JOB TRAINING AND		
	EMPLOYMENT OPPORTUNITIES, SOLICITATION AND COLLECTION, PROCESSING OR		
-	REPURPOSING AND SALE OF DONATED GOODS AND OTHER MERCHANDISE. ITEMS ARE		
	SOLD TO THE GENERAL PUBLIC AT AFFORDABLE PRICES IN GOODWILL STORES.		
	GOODWILL SEEKS TO MAXIMIZE THE USEFULNESS AND VALUE OF EVERY ITEM		
	DONATED. IN KEEPING WITH GOODWILL'S RE-USE/RECYCLE PHILOSOPHY, ITEMS		
-	RECEIVED IN POOR CONDITION (STAINED, TORN OR BROKEN) AND ITEMS NOT		
	CHOSEN BY GOODWILL STORE SHOPPERS ARE SOLD TO(CONTINUED ON SCHEDULE O)		
			10 913 -
	(Code:) (Expenses \$19,801,107. including grants of \$ PROGRAM TITLE: HUMAN SERVICES	) (Revenue \$	10,515,1
	PROGRAM DESCRIPTION: COMPREHENSIVE EMPLOYMENT SERVICES AND JOB TRAINING		
	FOR ADULTS WITH DISABILITIES AND OTHER BARRIERS TO EMPLOYMENT.		
	SERVICES ALSO PROVIDED INCLUDE VOCATIONAL SERVICES, BRAIN INJURY		
	REHABILITATION AND LIFE SKILLS TRAINING. GOODWILL OPERATES TEN CAREER		
	CENTERS THAT PROVIDE FREE ACCESS TO JOB SEEKING SERVICES AND OTHER		
	TRAINING, ALL CO-LOCATED IN STORES AND DONATION OR PROGRAM SITES.		
	CAREER CENTERS' SERVICES INCLUDE FREE USE OF TECHNOLOGY (COMPUTERS,		
	INTERNET, FAX AND PHONE), COMMUNITY SUPPORT REFERRALS AND EMPLOYMENT		
	FOCUSED WORKSHOPS. CAREER CENTERS ARE FUNDED BY NET INCOME FROM		
	GOODWILL'S DONATED GOODS RETAIL OPERATIONS		
	(CONTINUED ON SCHEDULE O)		
	(Code:) (Expenses \$ 588, 391. including grants of \$	) (Revenue \$	332,6
	PROGRAM TITLE: RESIDENTIAL SERVICES		
	PROGRAM DESCRIPTION: SUPPORTED LIVING SERVICES FOR ADULTS WITH		
	ACQUIRED BRAIN INJURIES, INTELLECTUAL DISABILITIES, MENTAL ILLNESS		
	AND/OR PHYSICAL DISABILITIES. GOODWILL PROVIDES THESE SERVICES AT TWO		
	COMMUNITY RESIDENCES WITH 24 HOUR CARE. GOODWILL ALSO OPERATES 28		
	CO-LOCATED SINGLE ROOM APARTMENTS WITH 24 HOUR SECURITY, A COMMUNITY		
	LOUNGE, LAUNDRY FACILITIES AND AN OPTIONAL MEAL PLAN FROM AN ON-SITE		
	CAFETERIA. RESIDENTIAL SERVICES INCLUDE SOCIAL EVENTS AND COMMUNITY		
	OUTINGS.		
	Other program services (Describe in Schedule O.)	670,	376 )
	(Expenses \$ 645,125. including grants of \$ ) (Revenue \$ Total program service expenses ► 45,453,369.	070,	• • • • • • • • • • • • • • • • • • • •
	Total program service expenses 45,453,369.		
1e			Form <b>990</b>

Form	990 (2016) NORTHERN CONNECTICUT, INC. 06-0662111		Р	age <b>3</b>
Pa	t IV Checklist of Required Schedules			<u> </u>
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		x
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		x
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		x
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		x
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		x
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	x	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
-	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		x
c	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total	- 115		
Ŭ	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		x
Ь	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
ŭ	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		x
۵	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	x	
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	110		<u> </u>
•	the organization's separate of conscionated infancial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		x
1 <b>2</b> a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
120		12a	x	
h	Was the organization included in consolidated, independent audited financial statements for the tax year?	120		<u> </u>
U U	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		x
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		x
13 14a	Did the organization maintain an office, employees, or agents outside of the United States?	13 14a		X
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	144		
D	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
		446		x
45	or more? If "Yes," complete Schedule F, Parts I and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	14b		
15	foreign organization? If "Yes," complete Schedule F, Parts II and IV	45		x
40		15		<u> </u>
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	10		x
47	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		<u> </u>
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	4-		
	column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
		Form	<b>AA</b> 0	(2016)

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	990 (2016) NORTHERN CONNECTICUT, INC. 06-0662111		P	age <b>4</b>
Pa	t IV Checklist of Required Schedules (continued)			
			Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25a	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			
	complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		Х
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	1		
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	Ι.		<u>.</u> .
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	X	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
_	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	1		
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	1		
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	X	
		Form	990	(2016)

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	GOODWILL OF WESTERN AND					
Form	990 (2016) NORTHERN CONNECTICUT, INC.		06-0662111		Р	age <b>5</b>
Pa						
	Check if Schedule O contains a response or note to any line in this Part V					
					Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	306			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and r					
	(gambling) winnings to prize winners?			1c	Х	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,					
	filed for the calendar year ending with or within the year covered by this return	2a	2156			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returned	ms?		2b	Х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions	s)				
				3a		X
	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule			3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other					
	financial account in a foreign country (such as a bank account, securities account, or other financial	accou	nt)?	4a		X
b	If "Yes," enter the name of the foreign country:					
_	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A			_		
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa			5b		X
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	-		•		v
	any contributions that were not tax deductible as charitable contributions?			6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contribut		-	<b>C</b> 1-		
-	were not tax deductible?			6b		
7	Organizations that may receive deductible contributions under section 170(c).	vicos r	rovidad to the pover?	70		x
a L	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and set If "Yes," did the organization notify the donor of the value of the goods or services provided?			7a 7b		
u o	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w			10		
С				7c		x
Ь	to file Form 8282? If "Yes," indicate the number of Forms 8282 filed during the year	7d		70		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit c		+2	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contri			76 7f		
' a	If the organization received a contribution of qualified intellectual property, did the organization file Fi			7g		
9 h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization			79 7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained		1			
•	sponsoring organization have excess business holdings at any time during the year?	-		8		
9	Sponsoring organizations maintaining donor advised funds.			-		
а				9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			9b		
10	Section 501(c)(7) organizations. Enter:					
а	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations. Enter:					
а	Gross income from members or shareholders	11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources against					
	amounts due or received from them.)	11b				
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1041	?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.					
а	Is the organization licensed to issue qualified health plans in more than one state?			13a		
	Note. See the instructions for additional information the organization must report on Schedule O.					
b	Enter the amount of reserves the organization is required to maintain by the states in which the					
	organization is licensed to issue qualified health plans	13b				
	Enter the amount of reserves on hand	13c				
				14a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedul	θΟ		14b	000	
				Form	990	(2016)

Form	990 (2016) NORTHERN CONNECTICUT, INC.		06-06621	.11	Pa	age <b>6</b>
Par	t VI Governance, Management, and Disclosure For each "Yes" response to lines 2 th			ora "No" r	espon	se
	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule C	). See ir	nstructions.			
	Check if Schedule O contains a response or note to any line in this Part VI					X
Sec	tion A. Governing Body and Management					
					Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a		15		
	If there are material differences in voting rights among members of the governing body, or if the governing					
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.					
b	Enter the number of voting members included in line 1a, above, who are independent	1b		15		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationshi	p with	any other			
	officer, director, trustee, or key employee?			2		х
3	Did the organization delegate control over management duties customarily performed by or under the					
	of officers, directors, or trustees, or key employees to a management company or other person?		-	3		х
4	Did the organization make any significant changes to its governing documents since the prior Form					Х
5	Did the organization become aware during the year of a significant diversion of the organization's as					Х
6	Did the organization have members or stockholders?					х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or a					
	more members of the governing body?			7a		х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, s					
	persons other than the governing body?			7b		х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the ye					
	The governing body?			8a	х	
	Each committee with authority to act on behalf of the governing body?				x	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be rea					
Ū				9		х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal R			•		
					Yes	No
10a	Did the organization have local chapters, branches, or affiliates?			10a		X
	If "Yes," did the organization have written policies and procedures governing the activities of such c					
~	and branches to ensure their operations are consistent with the organization's exempt purposes?			10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing boc				х	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	.,	e			
				12a	х	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise			12b	x	
	Did the organization regularly and consistently monitor and enforce compliance with the policy? <i>If</i> "Y					
•	in Schedule O how this was done			12c	x	
13	Did the organization have a written whistleblower policy?				х	
14	Did the organization have a written document retention and destruction policy?				x	
15	Did the process for determining compensation of the following persons include a review and approv					
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?					
а	The organization's CEO, Executive Director, or top management official			15a	х	
	Other officers or key employees of the organization				х	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).					
162	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange	ment w	ith a			
	taxable entity during the year?			16a		х
h	If "Yes," did the organization follow a written policy or procedure requiring the organization to evalua					
5	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization of evaluation of the organization of evaluation of the organization of evaluation of the organization of evaluation of the organization of the organization of evaluation of the organization of the organization of evaluation of the organization of	•	•			
	exempt status with respect to such arrangements?			16b		
Sec	tion C. Disclosure			100		
17	List the states with which a copy of this Form 990 is required to be filed $\blacktriangleright$ <sup>CT</sup>					
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-	T (Secti	on 501(c)(3)s on	lv) availab		
10	for public inspection. Indicate how you made these available. Check all that apply.			ny) availab		
	Own website Another's website X Upon request Other (explain	in Sch	edule ())			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, co		,	and finan	cial	
15	statements available to the public during the tax year.	a milet U	i interest policy,		Jiai	
20	State the name, address, and telephone number of the person who possesses the organization's bo	noke an	d records: 🕨			
20	JEREMIAH J. SEGRUE JR., CFO - (203)-581-5309	iono all				
	165 OCEAN TERRACE, BRIDGEPORT, CT 06605					
633004	11-11-16			Form	9 <b>90</b>	(2016)
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230	508 755449 9225 2016.03040 GOODWILL OF W	ESTE	RN AND N	10 922	25	1

15

Form 990 (2	016) NORTHERN CONNECTICUT, INC.	06-0662111	Page 7
Part VII	Compensation of Officers, Directors, Trustees, Key Employees, Highest (	Compensated	
	Employees, and Independent Contractors		
	Check if Schedule O contains a response or note to any line in this Part VII		
Section A.	Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees		

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (Ď), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

GOODWILL OF WESTERN AND

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

 List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A)	(B)			(	C)			(D)	(E)	(F)
Name and Title	Average	(10		Pos	itior			Reportable	Reportable	Estimated
	hours per	box	, unle	check ess pe	erson	is bot	h an	compensation	compensation	amount of
	week	<u> </u>	cer ar	nd a d	lirecto	or/trus	stee)	from	from related	other
	(list any	ector						the	organizations	compensation
	hours for	or dir	ę.			ated		organization	(W-2/1099-MISC)	from the
	related	istee	truste		e	pensi		(W-2/1099-MISC)		organization
	organizations below	ual tri	onal		ploye	t com				and related
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations
(1) DAVID B. COLE	0.50	-	<u> </u>	<u> </u>	$\leq$	Ξē	<u> </u>			
CHAIRMAN		x		x				0.	0.	0.
(2) WILLIAM J. MALLIN	0.50									
VICE CHAIRMAN		х		х				0.	0.	0.
(3) SUZANNE BALDASARE, ESQ.	0.50									
SECRETARY		Х		х				0.	0.	0.
(4) JOHN S. OSTASZEWSKI	0.50									
TREASURER		Х		X				0.	0.	0.
(5) MORAG L. VANCE	0.50	4								
DIRECTOR		х						0.	0.	0.
(6) WILLIAM B. SAWCH, ESQ.	0.50									_
DIRECTOR		х						0.	0.	0.
(7) THOMAS W. GRANT	0.50									
DIRECTOR		х						0.	0.	0.
(8) ANGELA KALMANASH	0.50	l								
DIRECTOR	0.50	X		-				0.	0.	0.
(9) ROBERT BERTA, ESQ.	0.50									0
DIRECTOR	0.50	X		-				0.	0.	0.
(10) MICHAEL MURPHY DIRECTOR	0.50	x						0.	0.	0.
(11) WILLIAM A. RIDOLFI	0.50	^		<u> </u>				U.	0.	U.
DIRECTOR	0.50	x						0.	0.	0.
(12) SEAN P.KANE	0.50			$\vdash$				· · ·		••
DIRECTOR		x						0.	0.	0.
(13) TOMMY J. HARRIS	0.50									
DIRECTOR		x						0.	0.	0.
(14) LEANNE BELL	0.50									
DIRECTOR		x						0.	٥.	0.
(15) CATHARINE H. FREEMAN	0.50				1					
DIRECTOR		х						٥.	0.	0.
(16) VICKIE L. VOLPANO	40.00									
PRESIDENT/CEO				х				390,183.	0.	15,244.
(17) JEREMIAH J. SEGRUE	40.00									
CFO				х				192,056.	0.	19,252.
622007 11 11 16										Form <b>990</b> (2016)

632007 11-11-16

15230508 755449 9225

7 2016.03040 GOODWILL OF WESTERN AND NO 9225\_\_\_1

Form 990 (2016)

GOODWILL	OF	WESTERN	AND

Form 990 (2016) NORTHERN CONI	NECTICUT, I	NC.							06-0662	111		P	'age <b>8</b>
Part VII Section A. Officers, Directors, Trus	tees, Key Em	ploy	vees	, and	d Hi	ghes	st C	Compensated Employe	es (continued)				
(A) Name and title	<b>(B)</b> Average hours per week	box	not c , unle	ss per	ition more rson i	than o is both pr/trust	ı an	<b>(D)</b> Reportable compensation from	<b>(E)</b> Reportable compensation from related		an	<b>(F)</b> timate nount other	of
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MIS		fr org an	pensa om th anizat d relat anizat	ne tion ted
(18) KENNETH J. BENNETT	40.00				×	- 0							
VP RETAIL						Х		181,896.		0.		19	,252.
(19) DAVID A. HICKS DIRECTOR OF IT	40.00					x		135,401.		٥.			0.
(20) MELISSA CWIERTNIEWICZ	40.00							, -					
VP MARKETING						x		129,066.		٥.		6	,932.
(21) THOMAS A. LINTERN VP HUMAN SERVICES	40.00					x		184 182		0.			,252.
(22) JOSEPH DIPALMA	40.00					^		184,182.				19	,252.
DIRECTOR OF CONTINUOUS IMPROVEMENT	40.00					x		143,332.		٥.		11	,811.
1b Sub-total						J		1,356,116.		٥.		91	,743.
c Total from continuation sheets to Part V d Total (add lines 1b and 1c)								0. 1,356,116.		0. 0.		91	0. ,743.
2 Total number of individuals (including but r									,000 of reportabl	e			·
compensation from the organization												Yes	13 No
<b>3</b> Did the organization list any <b>former</b> officer,					•			•		[		Tes	
line 1a? If "Yes," complete Schedule J for s											3		X
4 For any individual listed on line 1a, is the su and related organizations greater than \$15											4	х	
5 Did any person listed on line 1a receive or a								•					v
rendered to the organization? If "Yes," con Section B. Independent Contractors	iplete Schedul	e J f	or si	uch j	pers	son .					5		X
1 Complete this table for your five highest co	mpensated in	depe	ende	ent c	ontr	racto	rs 1	that received more than	\$100,000 of com	ipens	ation	rom	
the organization. Report compensation for	the calendar y	ear	endi	ng w	vith	or wi	thi	n the organization's tax	year.				
(A) Name and business	address							<b>(B)</b> Description of s	ervices	С	<b>))</b> ompe	<b>;)</b> nsatic	on
F. WILLIAM BROWN, LLC													
238 WEST TOWN STREET, NORWICH, CT 06								STORE CONSTRUCTION			3	,390	,176.
BORGHESI BUILDING & ENGINEERING CO.,													
2155 EAST MAIN STREET, TORRINGTON, C. ENTERPRISE BUILDERS, INC.	Ľ 06790						-	STORE CONSTRUCTION			1	,787	,200.
46 SHEPARD DRIVE, NEWINGTON, CT 0611:	1							STORE CONSTRUCTION			1	424	,747.
TARGET CORP., SALVAGE DEPARTMENT	-						-					,	<u>, · - · ·</u>
PO BOX 86, MINNEAPOLIS, MN 55486								STORE MERCHANDISE	FOR RESALE		1	,075	,989.
BERENGARIA DEVELOPMENT, 301 N. BROAD	VAY							REAL ESTATE DEVELO	PMENT				
STREET, SUITE 300, MILWAUKEE, WI 532								SERVICES				593	,810.
2 Total number of independent contractors (		ot li	mite	d to			tec	d above) who received m	nore than				
\$100,000 of compensation from the organi	zation 🕨				3	J							

\$100,000 of compensation from the organization

Form **990** (2016)

632008 11-11-16

NORTHERN CONNECTICUT, INC.

Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (B) (C) (D) Revenue excluded (A) Total revenue Related or Unrelated from tax under exempt function business sections 512 - 514 revenue revenue Contributions, Gifts, Grants and Other Similar Amounts 1 a Federated campaigns 1a **b** Membership dues 1b c Fundraising events 1c d Related organizations 1d 1e 9,211,902. e Government grants (contributions) f All other contributions, gifts, grants, and similar amounts not included above ..... | 1f 654,741 **g** Noncash contributions included in lines 1a-1f: \$ 9,866,643 h Total. Add lines 1a-1f . ► Business Code 2 a SALES 29,310,786 Program Service Revenue 448000 29,310,786 **b** VOCATIONAL SERVICES 624310 10,913,777 10,913,777 DORMITORY FEES 721310 190,660 190,660 С d е All other program service revenue f 40,415,223 g Total. Add lines 2a-2f ► Investment income (including dividends, interest, and 3 72,253 72,253 other similar amounts) ► 4 Income from investment of tax-exempt bond proceeds ► 5 Royalties ..... ► (i) Real (ii) Personal 6 a Gross rents **b** Less: rental expenses ...... c Rental income or (loss) ► d Net rental income or (loss) . (i) Securities (ii) Other 7 a Gross amount from sales of assets other than inventory b Less: cost or other basis and sales expenses c Gain or (loss) d Net gain or (loss) ► 8 a Gross income from fundraising events (not Revenue of including \$ contributions reported on line 1c). See Part IV, line 18 .....a Other **b** Less: direct expenses b c Net income or (loss) from fundraising events ► 9 a Gross income from gaming activities. See Part IV, line 19 a **b** Less: direct expenses c Net income or (loss) from gaming activities ► 10 a Gross sales of inventory, less returns and allowances **b** Less: cost of goods sold b c Net income or (loss) from sales of inventory ► Miscellaneous Revenue Business Code 11 a b С d All other revenue e Total. Add lines 11a-11d ► Total revenue. See instructions. 50,354,119. 40,415,223 0. 72,253. 12 Form 990 (2016) 632009 11-11-16

9 2016.03040 GOODWILL

Page 9

Form 990 (2016)

	1990 (2016) NORTHERN CONNECTION T IX Statement of Functional Expense	1		06-06621	111 Page
	on 501(c)(3) and 501(c)(4) organizations must comp		er organizations must co	mplete column (A).	
	Check if Schedule O contains a response				L
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	<b>(A)</b> Total expenses	<b>(B)</b> Program service expenses	<b>(C)</b> Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations		·		•
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	616,735.		616,735.	
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	25,714,899.	24,013,661.	1,701,238.	
7	Other salaries and wages				
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)				
9	Other employee benefits	2,831,534.	2,572,608.	258,926.	
0	Payroll taxes	3,070,935.	2,910,636.	160,299.	
1	Fees for services (non-employees):	, , .	, , , -	,	
' a	Management				
b					
	Accounting				
	Lobbying Professional fundraising services. See Part IV, line 17				
	Investment management fees				
f	Other. (If line 11g amount exceeds 10% of line 25,				
y	column (A) amount, list line 11g expenses on Sch O.)				
0		481,407.	415,244.	62,384.	3,77
2 3	Advertising and promotion	4,342,575.	4,209,685.	88,126.	44,76
	Office expenses	1,012,070.	1,205,005.		11,70
4 5	Information technology				
	Royalties	6,370,854.	6,297,872.	72,982.	
6 7		823,185.	791,485.	31,700.	
7 8	Travel Payments of travel or entertainment expenses	025,105.	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	51,700.	
0	-				
9	for any federal, state, or local public officials Conferences, conventions, and meetings	110,318.	87,899.	22,174.	24
9 0		110,510.	07,055.	22,1/1.	21
	Payments to affiliates				
:1 		1,720,750.	1,474,752.	243,348.	2,65
2	Depreciation, depletion, and amortization	1,720,750.	1,4/4,/52.	245,540.	2,05
3	Other expenses. Itemize expenses not covered				
4	above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A)				
-	amount, list line 24e expenses on Schedule 0.)	1,613,454.	1,143,280.	465,851.	4,32
a h	OTHER	582,261.	577,791.	400,00T.	4,32
b	RENTAL AND MAINTENANCE	499,731.	499,731.		4,47
c d	MEMBERSHIP DUES	175,920.	123,341.	52,579.	
		371,162.	335,384.	35,342.	43
	All other expenses	49,325,720.	45,453,369.	3,811,684.	60,66
5 6	Joint costs. Complete this line only if the organization	15,525,720.	10,100,000.		
0	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here Check here for the following SOP 98-2 (ASC 958-720)				

632010 11-11-16

15230508 755449 9225

10 2016.03040 GOODWILL OF WESTERN AND NO 9225\_\_\_1

Form **990** (2016)

orm 990 Part X		, 100.			06-0663	2111 Page <b>11</b>
	Check if Schedule O contains a response or no	te to any line	in this Part X			
				<b>(A)</b> Beginning of year		<b>(B)</b> End of year
1	Cash - non-interest-bearing			19,002,783.	1	9,312,096
2	Savings and temporary cash investments		56,597.	2	62,379	
3	Pledges and grants receivable, net			3		
4	Accounts receivable, net		5,079,729.	4	3,539,604	
5	Loans and other receivables from current and fe					
	trustees, key employees, and highest compens	ated employe	es. Complete			
	Part II of Schedule L				5	
6	Loans and other receivables from other disqual					
	section 4958(f)(1)), persons described in section					
	employers and sponsoring organizations of sec					
2	employees' beneficiary organizations (see instr)				6	
Assels	Notes and loans receivable, net	Г		7		
<sup>₹</sup> 8	Inventories for sale or use			1,733,859.	8	1,936,094
9	Prepaid expenses and deferred charges			256,069.	9	651,970
10a	Land, buildings, and equipment: cost or other					
	basis. Complete Part VI of Schedule D	10a	51,128,775.			
b	Less: accumulated depreciation		11,884,395.	28,742,220.	10c	39,244,380
11	Investments - publicly traded securities			2,248,863.	11	2,374,008
12	Investments - other securities. See Part IV, line		12			
13	Investments - program-related. See Part IV, line			13		
14	Intangible assets			14		
15	Other assets. See Part IV, line 11		1,002,364.	15	985,378	
16	Total assets. Add lines 1 through 15 (must equ	ial line 34)		58,122,484.	16	58,105,909
17	Accounts payable and accrued expenses	2,770,542.	17	2,552,346		
18	Grants payable			18		
19	Deferred revenue				19	
20	Tax-exempt bond liabilities				20	
21	Escrow or custodial account liability. Complete	Part IV of Sch	nedule D		21	
າງ 22	Loans and other payables to current and forme	r officers, dire	ectors, trustees,			
	key employees, highest compensated employe					
	Complete Part II of Schedule L				22	
23	Secured mortgages and notes payable to unrel			208,482.	23	163,010
24	Unsecured notes and loans payable to unrelate				24	
25	Other liabilities (including federal income tax, pa	•				
	parties, and other liabilities not included on lines	-		4 400 054		
	Schedule D			1,139,974.	25	246,090
26	Total liabilities. Add lines 17 through 25			4,118,998.	26	2,961,446
	Organizations that follow SFAS 117 (ASC 958		e▶ ⊥ and			
	complete lines 27 through 29, and lines 33 ar			E2 020 010		EE 010 016
	Unrestricted net assets			53,839,010. 150,194.	27	55,018,016
	Temporarily restricted net assets			14,282.	28	112,165 14,282
p   29	Permanently restricted net assets	14,202.	29	14,202		
	Organizations that do not follow SFAS 117 (A	190 998), che				
27 28 29 29 20 2010 2010 2010 2010 2010 2010	and complete lines 30 through 34.				20	
	Capital stock or trust principal, or current funds				30	
	Paid-in or capital surplus, or land, building, or ed				31 32	
	Retained earnings, endowment, accumulated in			54,003,486.		55,144,463
33	Total net assets or fund balances			54,003,488.	33	58,105,909
34	Total liabilities and net assets/fund balances			50,122,404.	34	Form <b>990</b> (2016

632011 11-11-16

15230508 755449 9225

	GOODWILL OF WESTERN AND						
Form	990 (2016) NORTHERN CONNECTICUT, INC.	06-0662111		Pa	ge <b>12</b>		
Pa	rt XI Reconciliation of Net Assets						
	Check if Schedule O contains a response or note to any line in this Part XI		<u></u>				
1	Total revenue (must equal Part VIII, column (A), line 12)	1			<u>,119</u> .		
2	Total expenses (must equal Part IX, column (A), line 25)	2	49	,325	,720.		
3	3 Revenue less expenses. Subtract line 2 from line 1 3						
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	54	,003	,486.		
5	Net unrealized gains (losses) on investments	5		112	,578.		
6	Donated services and use of facilities	6					
7							
8	Prior period adjustments	8					
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0.		
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,						
	column (B))						
Pa	rt XII Financial Statements and Reporting						
	Check if Schedule O contains a response or note to any line in this Part XII		<u></u>				
				Yes	No		
1	Accounting method used to prepare the Form 990: Cash X Accrual Other						
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule						
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X		
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a					
	separate basis, consolidated basis, or both:						
	Separate basis Consolidated basis Both consolidated and separate basis						
b	Were the organization's financial statements audited by an independent accountant?		2b	Х			
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis,					
	consolidated basis, or both:						
	X Separate basis Consolidated basis Both consolidated and separate basis						
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,					
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х			
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule O.					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Audit					
	Act and OMB Circular A-133?		3a		Х		
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	ired audit					
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b				
				000			

Form **990** (2016)

SCHEDULE A								OMB No. 1545-0047		
(Form 990 or 990-EZ)				arity Status an					2016	
<b>.</b>	C				anization is a section 50			or a section		<b>ZU 10</b>
Depa	rtment	of the Treasury			947(a)(1) nonexempt cha • Attach to Form 990 or F					Open to Public
		nue Service	Information		A (Form 990 or 990-EZ) and			ww.irs.gov/fo	rm990.	Inspection
Nai	ne of	the organizati								identification number
			NORTHI	ERN CONNECTICUT	, INC.				0	6-0662111
Pa	art I	Reason	for Public	<b>Charity Status</b>	(All organizations must co	omplete th	nis part.) S	ee instruction	S.	
The	orgar				: (For lines 1 through 12, o					
1	Ľ		•		tion of churches describe	,	,			
2					. (Attach Schedule E (Forn					
3					ganization described in <b>s</b>			ii).		
4		-	-		o conjunction with a hospita			-	)(iii). Enter	the hospital's name,
		city, and stat								
5		An organization operated for the benefit of a college or university owned or operated by a governmental unit described in								
				Complete Part II.)	0 ,		, ,			
6					nmental unit described in	section 1	70(b)(1)(A)	(v).		
7	Х			-	tantial part of its support t				he general	public described in
		section 170(	b)(1)(A)(vi). (C	Complete Part II.)		Ū			•	
8					o)(1)(A)(vi). (Complete Par	t II.)				
9		-		-	ed in section 170(b)(1)(A)(		ed in conjı	unction with a	land-grant	college
		or university	or a non-land-	grant college of agr	iculture (see instructions)	Enter the	name, cit	y, and state o	f the colleg	le or
		university:							-	
10		An organizati	on that norma	ally receives: (1) mo	re than 33 1/3% of its sup	port from	contributi	ons, members	ship fees, a	and gross receipts from
		activities rela	ted to its exe	mpt functions - subj	ect to certain exceptions,	and (2) n	o more tha	n 33 1/3% of	its suppor	t from gross investment
		income and ι	inrelated bus	iness taxable incom	ne (less section 511 tax) fr	om busine	esses acqu	ired by the o	ganization	after June 30, 1975.
		See section	509(a)(2). (Co	omplete Part III.)						
11		An organizati	on organized	and operated exclu	isively to test for public sa	afety. See	section 5	09(a)(4).		
12		An organizati	on organized	and operated exclu	sively for the benefit of, to	o perform	the function	ons of, or to c	arry out the	e purposes of one or
					oed in section 509(a)(1) o					
		lines 12a thro	ugh 12d that	describes the type	of supporting organizatio	n and cor	nplete line	s 12e, 12f, an	d 12g.	
á	ı 🗆	<b>Type I.</b> A s	upporting org	anization operated,	supervised, or controlled	by its sup	ported or	ganization(s),	typically by	/ giving
		the suppor	ed organizat	ion(s) the power to 1	regularly appoint or elect	a majority	of the dire	ctors or truste	es of the s	supporting
		organizatio	n. You must	complete Part IV, S	Sections A and B.					
ł	<b>)</b>	<b>Type II.</b> A s	upporting or	ganization supervise	ed or controlled in connec	tion with i	ts support	ed organizatio	on(s), by ha	aving
		control or r	nanagement	of the supporting or	ganization vested in the s	ame pers	ons that co	ontrol or mana	age the sup	oported
		organizatio	n(s). You mus	st complete Part IV	/, Sections A and C.					
Ċ	; []	Type III fur	ctionally int	egrated. A supporti	ing organization operated	in connec	tion with,	and functiona	lly integrat	ed with,
		its support	ed organizatio	on(s) (see instruction	ns). You must complete l	Part IV, Se	ections A,	D, and E.		
C		Type III no	n-functional	ly integrated. A sup	porting organization oper	ated in co	nnection v	with its suppo	rted organ	ization(s)
		that is not f	unctionally in	tegrated. The orgar	nization generally must sa	tisfy a dist	ribution re	quirement an	d an attent	iveness
		requiremen	t (see instruc	tions). <b>You must co</b>	omplete Part IV, Sections	s A and D	, and Part	۷.		
e		Check this	box if the org	anization received a	a written determination fro	om the IRS	6 that it is a	а Туре I, Туре	II, Type III	
		functionally	integrated, o	or Type III non-funct	ionally integrated support	ing organi	zation.			
1	Ent	er the number	of supported	organizations						
				n about the suppor		(in) la lite -	onizotion linted			
		(i) Name of supp		(ii) EIN	(iii) Type of organization (described on lines 1-10		anization listed ing document?	(v) Amount or	-	(vi) Amount of other
		organizatior			above (see instructions))	Yes	No	support (see ir	istructions)	support (see instructions)
				ļ						ļ
										ļ
Tot										
1 H/	Eor I	Panerwork Re	duction Act	Notica saa tha Ins	tructions for Form 990 c	r 990-F7	632021 00	21-16 Scho	dule A (Fo	rm 990 or 990-E7) 2016

Z) 2016 rm 990 or 990-E uction Act Notice, see the Ins ns for Form 990 or 990-EZ. 632021 09-13

#### Schedule A (Form 990 or 990-EZ) 2016 NORTHERN CONNECTICUT, INC.

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2012	<b>(b)</b> 2013	<b>(c)</b> 2014	<b>(d)</b> 2015	(e) 2016	<b>(f)</b> Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	10,017,726.	10,409,533.	10,950,877.	9,064,287.	9,866,643.	50,309,066.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	10,017,726.	10,409,533.	10,950,877.	9,064,287.	9,866,643.	50,309,066.
	The portion of total contributions				· · ·		
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	h						
6	Public support. Subtract line 5 from line 4.						50,309,066.
	ction B. Total Support						50,505,000.
	endar year (or fiscal year beginning in)	(a) 2012	<b>(b)</b> 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
		10,017,726.	10,409,533.	10,950,877.	9,064,287.	9,866,643.	50,309,066.
	Amounts from line 4	10,017,720.	10,400,555.	10,550,077.	5,004,207.	5,000,045.	50,505,000.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties	106 630	102 721	103 009	02 507	70 050	460 100
	and income from similar sources	106,630.	103,721.	103,008.	83,587.	72,253.	469,199.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						50,778,265.
12	Gross receipts from related activities,	etc. (see instruction	ons)			12	195,777,335.
13	First five years. If the Form 990 is for	the organization's	first, second, third	d, fourth, or fifth ta	ix year as a sectio	n 501(c)(3)	
_	organization, check this box and stop	here					
Sec	ction C. Computation of Publ	ic Support Per	rcentage				
14	Public support percentage for 2016 (I	ine 6, column (f) di	vided by line 11, c	olumn (f))		14	99.08 %
15	Public support percentage from 2015	Schedule A, Part	II, line 14			15	98.93 %
16a	1 33 1/3% support test - 2016. If the c	organization did no	t check the box or	n line 13, and line 1	14 is 33 1/3% or n	nore, check this bo	
	stop here. The organization qualifies	as a publicly supp	orted organization				► X
b	<b>33 1/3% support test - 2015.</b> If the c	organization did no	t check a box on li	ne 13 or 16a, and	line 15 is 33 1/3%	or more, check th	nis box
	and stop here. The organization qual	ifies as a publicly s	supported organization	ation			
17a	10% -facts-and-circumstances test						
	and if the organization meets the "fac						
	meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization						
b	0 10% -facts-and-circumstances test						
	more, and if the organization meets th						
	organization meets the "facts-and-circ						
18	Private foundation. If the organizatio						
				., 100, 170, 01 170	., энсек кно рол с		🚩 📖

Schedule A (Form 990 or 990-EZ) 2016

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Page 2

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### Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Cale	ndar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2012	<b>(b)</b> 2013	(c) 2014	(d) 2015	(e	<b>e)</b> 2016	(f) Total
1	Gifts, grants, contributions, and							
	membership fees received. (Do not							
	include any "unusual grants.")							
2	Gross receipts from admissions,							
	merchandise sold or services per-							
	formed, or facilities furnished in any activity that is related to the							
	organization's tax-exempt purpose							
3	Gross receipts from activities that							
	are not an unrelated trade or bus-							
	iness under section 513							
4	Tax revenues levied for the organ-							
•	ization's benefit and either paid to							
	· · · · · · · · · · · · · · · · · · ·							
5	The value of services or facilities							
5								
	furnished by a governmental unit to							
~	the organization without charge				+			
	Total. Add lines 1 through 5							
<i>(</i> a	Amounts included on lines 1, 2, and							
٩.	3 received from disqualified persons							
D	Amounts included on lines 2 and 3 received from other than disqualified persons that							
	exceed the greater of \$5,000 or 1% of the							
	amount on line 13 for the year							
	Add lines 7a and 7b							
	Public support. (Subtract line 7c from line 6.)							
	ndar year (or fiscal year beginning in) 🕨	(a) 2012	(b) 2012	(a) 2014	(4) 2015	1	1 2016	
		(a) 2012	<b>(b)</b> 2013	(c) 2014	(d) 2015	(e	) 2016	<b>(f)</b> Total
	Amounts from line 6 Gross income from interest,							
Ua	dividends, payments received on							
	securities loans, rents, royalties							
	and income from similar sources							
b	Unrelated business taxable income							
	(less section 511 taxes) from businesses							
	acquired after June 30, 1975							
C	Add lines 10a and 10b							
1	Net income from unrelated business							
	activities not included in line 10b, whether or not the business is							
	regularly carried on							
2	Other income. Do not include gain							
	or loss from the sale of capital							
3	assets (Explain in Part VI.)			1	1			
	First five years. If the Form 990 is for	the organization'	s first, second thi	rd, fourth, or fifth t	ax vear as a section	n 5016	c)(3) organiz	ation.
•	check this box and <b>stop here</b>							<b>&gt;</b>
sec	ction C. Computation of Publ	ic Support Pe						
15	Public support percentage for 2016 (I	line 8, column (f) c	livided by line 13,	column (f))		15		%
6	Public support percentage from 2015	Schedule A, Part	: III, line 15			16		%
e	ction D. Computation of Inves	stment Incom	e Percentage	·				
17	Investment income percentage for 20	16 (line 10c, colu	mn (f) divided by li	ne 13, column (f))		17		%
8	Investment income percentage from					18		%
<b>19</b> a	<b>33 1/3% support tests - 2016.</b> If the					33 1/3%	6, and line 1	7 is not
	more than 33 1/3%, check this box a							
b	33 1/3% support tests - 2015. If the							
~	line 18 is not more than 33 1/3%, che	-						
20	Private foundation. If the organizatio							
	23 09-21-16							) or 990-EZ) 2016
				15	001			
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### Schedule A (Form 990 or 990-EZ) 2016 NORTHERN CONNECTICUT, INC.

#### Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disgualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

632024 09-21-16



Schedule A (Form 990 or 990-EZ) 2016

16

1

2

3a

3b

3c

4a

4b

4c

5a

5b

5c

6

7

8

9a

9b

9c

10a

10b

Yes No

	GOODWILL OF WESTERN AND			
	edule A (Form 990 or 990-EZ) 2016 NORTHERN CONNECTICUT, INC.	06-0662111	Pa	age <b>5</b>
Ра	rt IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations	I		
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
-	or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations	! ·		
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		103	
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior ta	v l		
		^		
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the	1		
•	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how			
•	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's			
0.1	supported organizations played in this regard.	3		
-	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yeafsee in	structions).		

- a The organization satisfied the Activities Test. Complete line 2 below.
- **b** L The organization is the parent of each of its supported organizations. Complete line 3 below.
- c L The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).

17

- 2 Activities Test. Answer (a) and (b) below.
- a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- **b** Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? *If* "Yes," *explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.*
- 3 Parent of Supported Organizations. Answer (a) and (b) below.
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *Provide details in Part VI.*
- **b** Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? *If* "Yes," *describe in* **Part VI** *the role played by the organization in this regard.*

632025 09-21-16

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Schedule A (Form 990 or 990-EZ) 2016

2a

2b

За

3b

Yes No

2016

# Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI.) See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

(A) Prior Year	(B) Current Year (optional)
(A) Prior Year	(B) Current Year (optional)
	Current Year
p	pe III supporting

instructions).

Schedule A (Form 990 or 990-EZ) 2016

632026 09-21-16

	GOODWILL OF WESTER	N AND						
Schedule A (Form 990 or 990-EZ) 20	)16 NORTHERN CONNECTICU	T, INC.		06-0662111	Page			
Part V   Type III Non-Fund	ctionally Integrated 509	(a)(3) Supporting Orga	anizations <sub>(continued</sub>	0				
Section D - Distributions			,	Current Y	'ear			
1 Amounts paid to supported of	rganizations to accomplish exe	empt purposes						
2 Amounts paid to perform activ	Amounts paid to perform activity that directly furthers exempt purposes of supported							
organizations, in excess of inc	come from activity							
3 Administrative expenses paid	Administrative expenses paid to accomplish exempt purposes of supported organizations							
4 Amounts paid to acquire exer	npt-use assets							
5 Qualified set-aside amounts (p	prior IRS approval required)							
6 Other distributions (describe i	n Part VI). See instructions							
7 Total annual distributions. A	dd lines 1 through 6							
8 Distributions to attentive supp	ported organizations to which t	he organization is responsive	)					
(provide details in <b>Part VI</b> ). Se	e instructions							
9 Distributable amount for 2016	from Section C, line 6							
10 Line 8 amount divided by Line	9 amount							
Section E - Distribution Allocatior	is (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2016	(iii) Distributa Amount for				
1 Distributable amount for 2016	from Section C, line 6							
2 Underdistributions, if any, for	years prior to 2016 (reason-							
able cause required- explain ir	Part VI). See instructions							
3 Excess distributions carryove	r, if any, to 2016:							
а								
b								
<b>c</b> From 2013								
<b>d</b> From 2014								
e From 2015								
f Total of lines 3a through e								
g Applied to underdistributions	of prior years							
h Applied to 2016 distributable	amount							
i Carryover from 2011 not appl	ed (see instructions)							
j Remainder. Subtract lines 3g,	3h, and 3i from 3f.							
4 Distributions for 2016 from Se	ection D,							

j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.		
4	Distributions for 2016 from Section D,		
	line 7: \$		
а	Applied to underdistributions of prior years		
b	Applied to 2016 distributable amount		
с	Remainder. Subtract lines 4a and 4b from 4		
5	Remaining underdistributions for years prior to 2016, if		
	any. Subtract lines 3g and 4a from line 2. For result greater		
	than zero, explain in Part VI. See instructions		
6	Remaining underdistributions for 2016. Subtract lines 3h		
	and 4b from line 1. For result greater than zero, explain in		
	Part VI. See instructions		
7	Excess distributions carryover to 2017. Add lines 3j		
	and 4c		
8	Breakdown of line 7:		
а			
b	Excess from 2013		
с	Excess from 2014		
d	Excess from 2015		
е	Excess from 2016		
		<u> </u>	

Schedule A (Form 990 or 990-EZ) 2016

632027 09-21-16

GOODWILL	OF	WESTERN	AND

Schedule A (Form 990 or 990-EZ) 2016 NOF	RTHERN CONNECTICUT, INC.	06-0662111 Page <b>8</b>
Part VI Supplemental Informat Part IV, Section A, lines 1, 2, 3 line 1; Part IV, Section D, lines	tion. Provide the explanations required by Part II, line 10; b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Pa d Part V, Section E, lines 2, 5, and 6. Also complete this p	Section B, lines 1 and 2; Part IV, Section C, art V, line 1; Part V, Section B, line 1e; Part V,
632028 09-21-16	20	Schedule A (Form 990 or 990-EZ) 20
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Schedule B (Form 990, 990-EZ, or 990-PF) Department of the Treasury Internal Revenue Service

Na

## **Schedule of Contributors**

 Attach to Form 990, Form 990-EZ, or Form 990-PF.
 Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990. OMB No. 1545-0047

# 2016

Employer identification number

ame	ot	tne	or	gar	lizat	10	n			

Organization type (check one):

GOODWILL	OF WESTERN	AND
NORTHERN	CONNECTICUT	, INC.

06-0	6621	11

Filers of:	Section:
Form 990 or 990-EZ	X 501(c)( <sup>3</sup> ) (enter number) organization
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation
	527 political organization
Form 990-PF	501(c)(3) exempt private foundation
	4947(a)(1) nonexempt charitable trust treated as a private foundation
	501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**. **Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

#### **General Rule**

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

#### **Special Rules**

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2016)

ORTHERI	N CONNECTICUT, INC.		06-0662111
Part I	Contributors (See instructions). Use duplicate copies of Part I if addi	itional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d) ns Type of contribut
1	DEPARTMENT OF MENTAL HEALTH AND ADDICTION SERVICES	_	Person X
	410 CAPITOL AVENUE	\$4,770	
	HARTFORD, CT 06134	_	(Complete Part II for noncash contributio
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d) ns Type of contribu
2	DEPARTMENT OF DEVELOPMENTAL SERVICES		Person X
	460 CAPITOL AVENUE	\$4,062	
	HARTFORD, CT 06106	_	(Complete Part II for noncash contributio
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d) ns Type of contribut
		\$	Person Payroll Noncash (Complete Part II for noncash contributio
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d) ns Type of contribu
		\$	Person Payroll Noncash (Complete Part II for noncash contributio
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d) ns Type of contribut
		\$	Person Payroll Noncash (Complete Part II for noncash contributio
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	(d) ns Type of contribut
		\$	Person Payroll Noncash (Complete Part II for noncash contributio B (Form 990, 990-EZ, or 990-PF

	OF WESTERN AND CONNECTICUT, INC.		06-0662111
Part II	Noncash Property (See instructions). Use duplicate copies of F	Part II if additional space is needed	
(a)	,,		
No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	
raiti			
		—	
		\$	
(a) No.		(c)	(-1)
from	(b) Description of noncash property given	FMV (or estimate) (See instructions)	
Part I			
		\$	
(a) No.		(c)	
from Part I	(b) Description of noncash property given	FMV (or estimate) (See instructions)	
		\ \$	
(0)			
(a) No.	(b)	(c) FMV (or estimate	(d)
from Part I	Description of noncash property given	(See instructions)	
		\$	
(a) No. from	(b) Description of noncash property given	(c) FMV (or estimate)	
Part I		(See instructions)	
		\$	

Schedule E	B (Form 990, 990-EZ, or 990-PF) (2016)			Page 4
Name of org	ganization		En	ployer identification number
GOODWILL	OF WESTERN AND			
NORTHERN Part III	I CONNECTICUT, INC. Exclusively religious, charitable, etc., co the year from any one contributor. Complete completing Part III, enter the total of exclusively religin Use duplicate copies of Part III if addition	e columns <b>(a)</b> through <b>(e) and</b> the fo ous, charitable, etc., contributions of \$1,00	llowing line entry. For organizations	
(a) No.				
from Part I	(b) Purpose of gift	(c) Use of gift	(d) Descript	tion of how gift is held
-	Transferee's name, address,	(e) Transfer of	gift Relationship of transf	eror to transferee
-			· ·	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Descript	tion of how gift is held
-		(e) Transfer of	 gift	
-	Transferee's name, address,	and ZIP + 4	Relationship of transf	eror to transferee
(a) No. from	(h) Durnees of rift		(d) Deserie	tion of how sift is hold
Part I	(b) Purpose of gift	(c) Use of gift	(d) Descrip	tion of how gift is held
-		(e) Transfer of	 gift	
-	Transferee's name, address,		Relationship of transf	eror to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Descript	tion of how gift is held
-	Transferee's name, address,	(e) Transfer of and ZIP + 4	gift Relationship of transf	eror to transferee
623454 10-18	3-16		Schedule B (F	orm 990, 990-EZ, or 990-PF) (2016
230508	3 755449 9225	24 2016.03040 GOODW	ILL OF WESTERN	AND NO 92251

15230508 755449 9225

(Form 990)	► Complete if the organi Part IV, line 6, 7, 8, 9, 10, 1 ► Att	Financial Stateme zation answered "Yes" on Forr 1a, 11b, 11c, 11d, 11e, 11f, 12a, ach to Form 990.	n 990, or 12b.	201 Open to P Inspection	
Internal Revenue Service Name of the organizat	► Information about Schedule D (Form	990) and its instructions is at M	ww.irs.gov/id	Employer identification	
Name of the organizat	NORTHERN CONNECTICUT, INC.			06-0662111	numbe
Part I Organiz	ations Maintaining Donor Advised	Funds or Other Similar F	unds or A	ccounts.Complete if the	
organizatio	on answered "Yes" on Form 990, Part IV, line 6	).			
		(a) Donor advised funds	(b	<ul><li>Funds and other account</li></ul>	ts
1 Total number at e	nd of year				
	at end of year				
-	on inform all donors and donor advisors in writ on's property, subject to the organization's exi	-			
6 Did the organizati for charitable purp impermissible priv	on inform all grantees, donors, and donor advi coses and not for the benefit of the donor or d rate benefit?	isors in writing that grant funds c lonor advisor, or for any other pu	an be used o rpose conferr	nly ing <b>Yes</b> [	I
Part II Conserv	vation Easements. Complete if the organ	ization answered "Yes" on Form	990, Part IV,	line 7.	
	servation easements held by the organization				
	n of land for public use (e.g., recreation or edu	·		important land area	
	of natural habitat n of open space	Preservation of	a certified his	storic structure	
	through 2d if the organization held a qualified	conservation contribution in the	form of a co	nservation essement on the	a last
day of the tax yea	<b>c c</b> .			Held at the End of the	
	onservation easements		1	2a	
	tricted by conservation easements			2b	
	vation easements on a certified historic struct			2c	
d Number of conse	rvation easements included in (c) acquired afte	er 8/17/06, and not on a historic	structure		
listed in the Natio	nal Register			2d	
3 Number of conse	rvation easements modified, transferred, release	sed, extinguished, or terminated	by the organi	zation during the tax	
year 🕨					
	where property subject to conservation easer	· · · · · · · · · · · · · · · · · · ·			
•	ation have a written policy regarding the period forcement of the conservation easements it he		•	Yes	
,	er hours devoted to monitoring, inspecting, ha				
	er nours devoted to monitoring, inspecting, na	rialing of violations, and enforcin	g conservatio	an easements during the ye	a
7 Amount of expense	ses incurred in monitoring, inspecting, handling	a of violations, and enforcing cor	servation eas	sements during the vear	
► \$		g er neiziene, und erneren g ee			
8 Does each conse	rvation easement reported on line 2(d) above s	• •			<b>—</b> .
	ı)(4)(B)(ii)?				
	be how the organization reports conservation ble, the text of the footnote to the organizatior		-		IC
conservation ease			inces the org	anization's accounting for	
	ations Maintaining Collections of A	Art, Historical Treasures,	or Other S	Similar Assets.	
Complete	f the organization answered "Yes" on Form 99	90, Part IV, line 8.			
1a If the organization	elected, as permitted under SFAS 116 (ASC	958), not to report in its revenue	statement an	d balance sheet works of a	art,
historical treasure	s, or other similar assets held for public exhibi	tion, education, or research in fu	rtherance of p	oublic service, provide, in P	'art XI
the text of the foo	tnote to its financial statements that describe	s these items.			
<b>b</b> If the organization	elected, as permitted under SFAS 116 (ASC	958), to report in its revenue stat	ement and ba	alance sheet works of art, h	vistorio
	r similar assets held for public exhibition, educ	cation, or research in furtherance	of public ser	vice, provide the following a	amou
relating to these it				•	
	uded on Form 990, Part VIII, line 1				
• •		roo, or other similar assots for fi			
	received or held works of art, historical treasu			orovide	
	unts required to be reported under SFAS 116			► \$	
	l on Form 990, Part VIII, line 1 n Form 990, Part X				
	eduction Act Notice, see the Instructions for			Schedule D (Form 9	90) 20
632051 08-29-16					20720
		25			
30508 75544	9 9225 2016.03	040 GOODWILL OF	WESTER	N AND NO 9225	

	GOODWILL	OF WESTERN	AND						
Sche	dule D (Form 990) 2016 NORTHERN C	ONNECTICUT,	INC.				06-0662	2111	Page <b>2</b>
Par	rt III Organizations Maintaining (	Collections	of Art, Hi	istorical Tr	reasures, o	or Other	Similar Ass	ets(contir	nued)
3	Using the organization's acquisition, access	ion, and other	records, che	eck any of the	following tha	t are a sign	ificant use of its	s collection	n items
	(check all that apply):			_					
а	Public exhibition		d	Loan or exc	hange progra	ams			
b	Scholarly research		е 🗌	Other					
с	Preservation for future generations								
4	Provide a description of the organization's of	ollections and	explain how	they further t	he organizati	on's exemp	t purpose in Pa	art XIII.	
5	During the year, did the organization solicit								
	to be sold to raise funds rather than to be m	aintained as p	art of the or	ganization's c	ollection?			Yes	🗌 No
Par	rt IV Escrow and Custodial Arrar							′, line 9, or	
	reported an amount on Form 990, Pa		•	C C					
1a	Is the organization an agent, trustee, custo	lian or other in	termediary fo	or contribution	ns or other as	sets not inc	luded		
	on Form 990, Part X?							Yes	X No
b	If "Yes," explain the arrangement in Part XII								
				5				Amount	ŀ
c	Beginning balance						1c		-
	Additions during the year						1d		
	Distributions during the year						1e		
f	Ending balance						16 1f		
22	Did the organization include an amount on F							Yes	No
	If "Yes," explain the arrangement in Part XII					-	?L		
	rt V Endowment Funds. Complete								
		(a) Current		Prior year	(c) Two year		Three years back		vears hack
1a	Beginning of year balance			T HOI year					yours buck
								+	
b	Contributions							-	
C A	Net investment earnings, gains, and losses							+	
a	Grants or scholarships							+	
е	Other expenditures for facilities								
	and programs								
T	Administrative expenses							_	
g	End of year balance				<u> </u>				
2	Provide the estimated percentage of the cu	rrent year end		e 1g, column (	a)) held as:				
а	Board designated or quasi-endowment		%						
b	Permanent endowment	%							
С	Temporarily restricted endowment		_%						
	The percentages on lines 2a, 2b, and 2c she								
3a	Are there endowment funds not in the poss	ession of the o	rganization 1	that are held a	and administe	ered for the	organization	г	
	by:								Yes No
	(i) unrelated organizations							3a(i)	
	(ii) related organizations								
b	If "Yes" on line 3a(ii), are the related organiz	ations listed as	required or	Schedule R?	<b>,</b>			3b	
	Describe in Part XIII the intended uses of th		s endowmer	nt funds.					
Par	rt VI Land, Buildings, and Equipr	nent.							
	Complete if the organization answere	ed "Yes" on Fo	rm 990, Parl	IV, line 11a.	See Form 990	), Part X, lin	e 10.		
	Description of property	<b>(a)</b> Co	st or other	(b) Cost	t or other	(c) Accu	imulated	(d) Bool	k value
		basis (i	nvestment)	basis	(other)	depre	ciation		
1a	Land			8	3,521,941.			8	,521,941.
	Buildings			14	1,896,439.	5	,075,000.	9	,821,439.
	Leasehold improvements						i		
	Equipment			9	9,408,534.	5	,563,627.	3	,844,907.
	Other			18	3,301,861.	1	,245,768.	17	,056,093.
	I. Add lines 1a through 1e. (Column (d) must		), Part X, col	umn (B), line	10c.)				,244,380.
-	<b>2</b> · · · /								

Schedule D (Form 990) 2016

632052 08-29-16

#### Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)		

#### Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)		

#### Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)	►

90, Part X, line 25.

	the organization answered "Yes" on Form 99	
1.	(a) Description of liability	(b) Book value
(1) Federal income	taxes	
(2) DEFERRED GRAD	NT REVENUE	246,09
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

#### Schedule D (Form 990) 2016

632053 08-29-16

	GOODWILL OF WESTERN AND				
Sche	dule D (Form 990) 2016 NORTHERN CONNECTICUT, INC.			06 - 0662111	Page <b>4</b>
Pa	t XI Reconciliation of Revenue per Audited Financial Statem	ents With I	Revenue per R	leturn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12	a.			
1	Total revenue, gains, and other support per audited financial statements			1	50,466,697.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	. 2a	112,578.		
b	Donated services and use of facilities	2b			
с	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)				
е	Add lines 2a through 2d			2e	112,578.
3	Subtract line 2e from line 1			3	50,354,119.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
с	Add lines <b>4a</b> and <b>4b</b>			4c	0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5	50,354,119.
Pa	rt XII Reconciliation of Expenses per Audited Financial Stater	nents With	Expenses per	Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12:	a.			
1	Total expenses and losses per audited financial statements			1	49,325,720.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	. 2a			
b	Prior year adjustments	2b			
с	Other losses	2c			
d	Other (Describe in Part XIII.)	2d			
е	Add lines 2a through 2d			2e	0.
3	Subtract line 2e from line 1			3	49,325,720.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	. 4b			
с	Add lines <b>4a</b> and <b>4b</b>			4c	0.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5	49,325,720.
Pa	rt XIII Supplemental Information.				

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

632054 08-29-16

	SCHEDULE J (Form 990)       Compensation Information         For certain Officers, Directors, Trustees, Key Employees, and Highest								
•	-	Compensated Employees Complete if the organization answered "Yes" on Form 990, Part IV, line 23.		20	IU	)			
Depa	tment of the Treasury	Attach to Form 990.		Open to Public					
Intern	al Revenue Service	Information about Schedule J (Form 990) and its instructions is at www.irs.gov/for GOODWILL OF WESTERN AND		Inspe					
Nam	ne of the organizatio	Employer identi		on nu	mber				
		NORTHERN CONNECTICUT, INC.	06-066211	1					
Pa	rt I Question	s Regarding Compensation							
4-		inte la suíze d'istila a compañía dia de anna stála stala stala de una sús de antise de suíze de antise de anti			Yes	No			
1a		iate box(es) if the organization provided any of the following to or for a person listed on Form	990,						
		line 1a. Complete Part III to provide any relevant information regarding these items.							
	First-class or o								
	Travel for com								
		cation and gross-up payments Depending account Depending accou							
	Discretionary	spending account Personal services (such as, maid, chauffer	Jr, cnet)						
<b>L</b>	If any of the house	on line to are abacked, did the examination follow a written policy recording any month of							
a	•	on line 1a are checked, did the organization follow a written policy regarding payment or		46					
0		provision of all of the expenses described above? If "No," complete Part III to explain		1b					
2		n require substantiation prior to reimbursing or allowing expenses incurred by all directors,		2					
	trustees, and onice	ers, including the CEO/Executive Director, regarding the items checked on line 1a?		Z					
3	Indicate which if a	ny, of the following the filing organization used to establish the compensation of the organiza	tion's						
3		ector. Check all that apply. Do not check any boxes for methods used by a related organization							
		ation of the CEO/Executive Director, but explain in Part III.							
	X Compensation								
		compensation consultant X Compensation survey or study							
	X Form 990 of o		ommittoo						
			ommittee						
4	During the year di	d any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing							
-	organization or a re								
а	•	ce payment or change-of-control payment?		4a		х			
b		ceive payment from, a supplemental nonqualified retirement plan?		4b		x			
		ceive payment from, an equity-based compensation arrangement?		4c		x			
Ŭ		nes 4a-c, list the persons and provide the applicable amounts for each item in Part III.		10					
	Only section 501(	c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.							
5		on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensatio	on						
-	contingent on the r								
а	•			5a		x			
b	Any related organiz	zation?		5b		x			
-		or 5b, describe in Part III.							
6		on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensatio	on						
-	contingent on the r								
а	•			6a		х			
b	Any related organiz	zation?		6b		X			
~		or 6b, describe in Part III.							
7		on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments	3						
•		nes 5 and 6? If "Yes," describe in Part III		7		x			
8		reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to t		-					
5	•	eption described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III		8		х			
9		lid the organization also follow the rebuttable presumption procedure described in		•					
5		n 53.4958-6(c)?		9					
LHA		eduction Act Notice, see the Instructions for Form 990.	Schedule J	-	n 990	) 2016			

632111 09-09-16

Schedule J (Form 990) 2016

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation in column (B)	
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990	
(1) VICKIE L. VOLPANO	(i)	344,547.	45,636.	0.	0.	15,244.	405,427.	0.	
PRESIDENT/CEO	(ii)	0.	0.	Ο.	Ο.	0.	0.	٥.	
(2) JEREMIAH J. SEGRUE	(i)	181,056.	11,000.	0.	0.	19,252.	211,308.	0.	
CFO	(ii)	0.	0.	0.	0.	0.	0.	0.	
(3) KENNETH J. BENNETT	(i)	171,896.	10,000.	0.	0.	19,252.	201,148.	0.	
VP RETAIL	(ii)	0.	0.	0.	0.	0.	0.	0.	
(4) THOMAS A. LINTERN	(i)	174,182.	10,000.	0.	0.	19,252.	203,434.	0.	
VP HUMAN SERVICES	(ii)	0.	0.	0.	0.	0.	0.	0.	
(5) JOSEPH DIPALMA	(i)	138,332.	5,000.	Ο.	Ο.	11,811.	155,143.	0.	
DIRECTOR OF CONTINUOUS IMPROVEMENT	(ii)	Ο.	Ο.	Ο.	Ο.	0.	0.	0.	
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
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	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								

06-0662111

Schedule J (Form 990) 2016

Page 3

#### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE O (Form 990 or 990-EZ)	Supplemental Information to Form 990 c Complete to provide information for responses to specific ques Form 990 or 990-EZ or to provide any additional information	tions on	омв №. 1545-0047 <b>2016</b>
Department of the Treasury Internal Revenue Service	Attach to Form 990 or 990-EZ. Information about Schedule O (Form 990 or 990-EZ) and its instructions is at WW	w.irs.aov/form990.	Open to Public Inspection
Name of the organization	GOODWILL OF WESTERN AND		r identification number
	NORTHERN CONNECTICUT, INC.	06-066	52111
FORM 990, PART I, L	INE 1, DESCRIPTION OF ORGANIZATION MISSION:		
OTHER BARRIERS TO E	MPLOYMENT. OUR MISSION IS TO HELP PEOPLE ACHIEVE		
INDEPENDENCE AND SE	LF-SUFFICIENCY THROUGH JOB TRAINING AND OTHER		
SUPPORTIVE SERVICES	. GOODWILL SERVED 25,886 INDIVIDUALS IN 2016.		
FORM 990, PART III,	LINE 1, DESCRIPTION OF ORGANIZATION MISSION:		
OTHER SUPPORTIVE SE	RVICES. GOODWILL SERVED 25,886 INDIVIDUALS IN 2016,		
PROVIDED 1,107,936	HOURS OF SERVICE AND ASSISTED 2,312 PEOPLE WITH		
DISABILITIES OR OTH	ER DISADVANTAGES FIND EMPLOYMENT.		
FORM 990, PART III,	LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:		
FOREIGN MARKETS OR	RECYCLERS, THEREBY GENERATING ADDITIONAL INCOME TO		
SUPPORT GOODWILL'S	MISSION-BASED PROGRAMS AND REDUCING THE AMOUNT OF		
WASTE THAT MAY OTHE	RWISE BE LANDFILLED. IN 2016, GOODWILL DIVERTED		
OVER 19.9 MILLION P	OUNDS OF TEXTILES, SHOES AND OTHER HOUSEHOLD ITEMS		
TO A PRODUCTIVE SEC	ONDARY USE.		
FORM 990, PART III,	LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:		
PROGRAM TITLE: COMM	UNITY EXPERIENCE PROGRAM		
PROGRAM DESCRIPTION	: DAY PROGRAMMING THAT INCLUDES ACTIVITY IN THE		
COMMUNITY AND INDIV	IDUAL CHOICE FOR ADULTS WITH SEVERE DISABILITIES.		
PROGRAM PARTICIPANT	LIVES ARE ENHANCED AND ENRICHED THROUGH WORK		
ACTIVITIES, VOLUNTE	ER EXPERIENCES, AND SOCIAL AND RECREATIONAL		
ACTIVITIES.			
PROGRAM TITLE: ACQU	IRED BRAIN INJURY PROGRAM		
PROGRAM DESCRIPTION	: COMPREHENSIVE INDEPENDENT LIVING SKILLS TRAINING		
LHA For Paperwork Re	duction Act Notice, see the Instructions for Form 990 or 990-EZ.	Schedule O (For	n 990 or 990-EZ) (2016)

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632211 08-25-16

32 2016.03040 GOODWILL OF WESTERN AND NO 9225\_\_\_1

Name of the organization GOODWILL OF WESTERN AND	Employer identification numbe 06-0662111
NORTHERN CONNECTICUT, INC.	06-0662111
AND EMPLOYMENT AND COMMUNITY LIVING SUPPORT FOR INDIVIDUALS WHO HAVE	
SUSTAINED A BRAIN INJURY. BASED ON LEVEL OF NEED, SERVICES ARE	
PROVIDED UP TO 24 HOURS A DAY, 7 DAYS A WEEK, 365 DAYS A YEAR FOR THOSE	
WHO CAN LIVE SAFELY IN THE COMMUNITY WITH SUPPORT.	
FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:	
PROGRAM TITLE: VOCATIONAL SERVICES	
TROOM TITLE: VOCATIONAL SERVICES	
PROGRAM DESCRIPTION: SKILL DEVELOPMENT AND JOB COACHING FOR PEOPLE WITH	
DISABILITIES AND/OR OTHER CHALLENGES IN WORK OPPORTUNITIES THAT INCLUDE	
POSTING AND SHIPPING BOOKS SOLD ON A WEBSITE, PRODUCTION AND ASSEMBLY	
FOR LOCAL COMPANIES, ENVIRONMENTAL SERVICES AND RETAIL ENCLAVES IN	
NUMEROUS COMMUNITY SITES AND GOODWILL OPERATIONS.	
EXPENSES \$ 645,125. INCLUDING GRANTS OF \$ 0. REVENUE \$ 670,376.	
FORM 990, PART VI, SECTION B, LINE 11B:	
THE 990 WILL BE PROVIDED TO THE GOVERNING BODY PRIOR TO FILING.	
FORM 990, PART VI, SECTION B, LINE 12C:	
CONFLICT OF INTEREST STATEMENTS ARE REVIEWED AND SIGNED EACH YEAR.	
FORM 990, PART VI, SECTION B, LINE 15:	
COMPENSATION FOR THE CEO AND PRESIDENT IS REVIEWED BY A COMPENSATION	
COMMITTEE OF THE BOARD OF DIRECTORS. COMPENSATION FOR OTHER OFFICERS IS	
DONE BY REVIEW AND APPROVAL OF INDEPENDENT PERSONS, COMPARABILITY DATA, AND	
CONTEMPORANEOUS SUBSTANTIATION.	

FORM 990, PART VI, SECTION C, LINE 19:

THE GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL

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Schedule O (Form 990 or 990-EZ) (2016)



ame of the organization GOODWILL OF WESTERN AND	Employer identification numb
NORTHERN CONNECTICUT, INC.	06-0662111
TATEMENTS ARE MADE AVAILABLE TO THE PUBLIC UPON REQUEST.	
2212 08-25-16	Schedule O (Form 990 or 990-EZ) (20
34 0508 755449 9225 2016.03040 GOODWILI	

SCHEDULE R (Form 990) Department of the Treasury Internal Revenue Service		Related Organizations omplete if the organization answered " ► Atta Information about Schedule R (Form 9	Yes" on Form 990, Part IV, I ch to Form 990.	line 33, 34, 35b, 3			OMB No. 154	<b>6</b> ublic
Name of the organiz						Employer iden		umber
	NORTHERN CONNECTIO	·				06-066211	1	
Part I Identific	ation of Disregarded Entities. Con	nplete if the organization answered "Yes"	on Form 990, Part IV, line 33	3.				
	(a)	(b)	(c)	(d)	(e)		(f)	
	ddress, and EIN (if applicable) of disregarded entity	Primary activity	Legal domicile (state or foreign country)	r Total inco	me End-of-year	assets Dire	ct controllin entity	g
	ation of Related Tax-Exempt Orgations during the tax year.	anizations. Complete if the organization a	answered "Yes" on Form 990	), Part IV, line 34 k	pecause it had one of	or more related tax-	exempt	
	(a)	(b)	(c)	(d)	(e)	(f)		a)
	ame, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Exempt Code section	Public charity status (if section 501(c)(3))	Direct controlling entity	con	g) 512(b)(13) trolled tity?
HELMS HOUSING	INC 06-1277701	RENTAL OF LOW INCOME				GOODWILL OF	185	
, 165 OCEAN TERRA		HOUSING WITH THE STATE OF				VESTERN AND		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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SEE PART VII FOR CONTINUATIONS

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Schedule R (Form 990) 2016 NORTHERN CONNECTICUT, INC.

06-0662111 Page 2

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

		-		· · · · · · · · · · · · · · · · · · ·								
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(I	h)	(i)	(i	)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total income	Share of end-of-year assets	alloca	ortionate tions?	Code V-UBI amount in box 20 of Schedule	Gene mana parti	ral or iging ner?	Percentage ownership
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes	No	
											-	
	1											
	1											
	4											

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

<b>(a)</b> Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign	<b>(d)</b> Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total income	f total Share of		Sec 512( cont ent	(i) ction (b)(13) trolled tity?
		country)				400010		Yes	No
									$\vdash$
									$\vdash$

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

NORTHERN CONNECTICUT, INC. Schedule R (Form 990) 2016

If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	<b>(b)</b> Transaction type (a-s)	<b>(c)</b> Amount involved	(d) Method of determining amount involved
(1) HELMS HOUSING, INC.	L	17,197.	
(2) HELMS HOUSING, INC.	Q	1,683.	
(3)			
(4)			
(5)			
<u>(6)</u>	37		Sabadula B (Farm 000) 2016

1s

Schedule R (Form 990) 2016 NORTHERN CONNECTICUT, INC.

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a)	(b)	(c)	(d)	(e	e)	(f)	(g)	(h	I)	(i)	(j)	(k)
Name, address, and EIN of entity	Primary activity	Legal domicile (state or foreign country)	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are partne 501( org Yes	all rs sec. c)(3) s.?	Share of total income	Share of end-of-year assets	Dispro tion: allocati <b>Yes</b>	opor- ate ions?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Genera manag partne <b>Yes N</b>	or Percentag
			,	165	NO			103		, ,		<u> </u>
	-											
	4											
	4											
	4											

Schedule R (Form 990) 2016

## Part VII Supplemental Information.

Provide additional information for responses to questions on Schedule R. See instructions.

PART II, IDENTIFICATION OF RELATED TAX-EXEMPT ORGANIZATIONS:

NAME OF RELATED ORGANIZATION:

HELMS HOUSING, INC.

DIRECT CONTROLLING ENTITY: GOODWILL OF WESTERN AND NORTHERN CONNECTICUT,

INC.

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Schedule R (Form 990) 2016

06-0662111

Page 5